

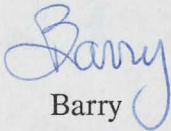
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Col John Boyd (USAF, Ret.)
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Dear Colonel Boyd,

Enclosed are a couple things of interest: the *Washington Post* article on decision making that Andy sent; also, a few pages from Hayek's *The Fatal Conceit*. Andy recommended the Hayek book to me because he thought it might be useful for *Rethinking War and Defense Analysis* (which it will be), and because he viewed as flatly the best book he'd read in a decade. You should find it interesting and useful as well--see in particular Hayek's comments on competition on pages 19 and 26.


Barry